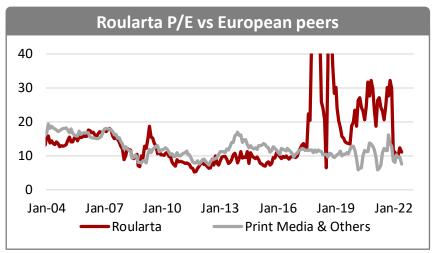
Roularta Media Group

BELGIUM

Bloomberg: ROU:BB Reuters: RLRT.BR





€m	2018	2019	2020	2021	2022e	2023e	2024e
Sales	278.4	298.0	258.5	303.6	350.5	370.6	378.7
EBIT	-63.7	7.5	4.0	8.5	15.8	19.0	23.1
Net profit	79.9	10.9	6.0	16.6	20.4	23.9	28.1
EPS (€)	6.14	0.83	0.50	1.38	1.70	1.99	2.34
DPS (€)	5.50	0.00	1.00	1.00	1.00	1.00	1.00
P/E (x)	3.2	16.3	26.6	10.8	11.5	9.8	8.3
Yield (%)	28.0	0.0	7.6	6.7	5.1	5.1	5.1
Adj. EV/EBIT (x)	na	3.4	7.5	6.0	6.7	4.2	2.4

Source: Merodis Equity Research, Factset

Pricing date: 31/06/2022

Market review and peer benchmarking

13 July 2022

Key quarterly insights: 2Q22

1H22 results preview

Roularta is expected to report 1H22 results on 19 August. We expect continued top-line growth (+24% y-o-y) for the third consecutive semester driven by the post-Covid-19 market revival as well the contribution from acquisitions (buyout of Bayard from the JV concerning Plus Magazine in the Netherlands and Germany announced at the end of March 2021 as well as the NSM acquisition in the Netherlands announced in December 2021). Roularta's top line should still benefit from cyclical tail winds from the post-Covid-19 market revival as ad spend is coming back to more normal levels throughout the media landscape. The inflationary environment could, nevertheless, impact subscription revenue growth as consumers reassess their spending habits. We expect some gross margins pressure (80% MERe vs 82.9% reported in 1H22) driven by rapidly rising paper prices (10% of COGS). After a record EBITDA margin in 1H21 (at 10.4%, the highest level since 2H10), we expect y-o-y erosion, also due to rising energy prices and despite ongoing cost control. With Belgium's wage-indexation-to-inflation regime, further pressure should be felt but from early 2023 in the case of the printing sector.

Roularta should be in a better position than ever to tackle macro headwinds

Driven by Roularta's strategy to focus all efforts on growing its (already strong) subscriber base, the company's dependence on cyclical ad spend has been substantially reduced. Indeed, while advertising revenues represented no less than 52% of Media Brand sales in 2017, subscription revenues, which are much less cyclical and volatile, weighed only 23%. In 2022, we expect the picture to be radically different, with ad revenues weighing 35% based on our financial model vs 46% for subscription revenues. Such a shift has taken place in an environment of strong top line growth (7.8% Media Brand sales CAGR 2017-22e) driven mainly by magazine title acquisitions. Subscription revenues grew by an impressive 22% CAGR over the same period. Subscriber count has risen from 801k in 2018 to 917k in 2021 and we expect the number to exceed 1m in 2022 thanks to the NSM acquisition in the Netherlands.

Valuation assessment

The market currently values Roularta at an enterprise value (EV) of EUR 107m, which includes a market cap of EUR 256m, the value of other liabilities of EUR 12m, EUR 105m of net cash in 2022e as well as our estimated value of EUR 44m for its 50% stake in Mediafin and EUR 7.5m for the 35% stake in Immovlan. Our fair equity value estimate is EUR 21.3/share (from EUR 21.8). We value the core Print Media activity at an EV of EUR 136m (7.1x EV/EBIT '23e). We believe this business has more potential value, given, among others, Roularta's leading market positions in (news, business and women) magazines as well as it state-of-the-art printing facilities. Further support is provided by the solid and relatively secure dividend yield of 5.1%.



Arnaud W. Goossens ago@merodis.com



Monthly market review dashboard

Goals of this Dashboard

- ⇒ Follow-up to our coverage of Roularta which was launched in October 2015
- Tool to keep investors up to date with Roularta's equity story as well as its valuation in a sector context
- Update investors on recent company and sector news flow

Corporate calendar of Roularta's upcoming announcements and events

Tuesday, 19 August 2022: 1H22 results

Access our recent research reports on Roularta:

- "4Q21 market review" (quarterly dashboard), 17 January 2021
- "1Q22 market review" (quarterly dashboard), 15 April 2022





Company profile

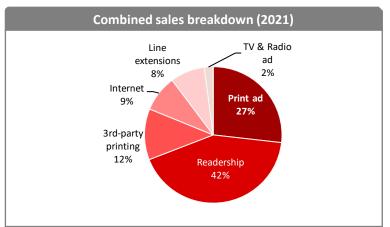
A domestic leader in high-quality print media focusing on its core activity

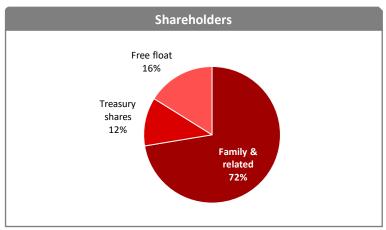
Company description

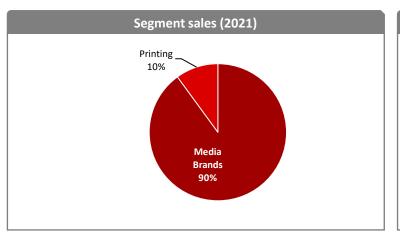
Roularta is Belgium's leading media company, offering:

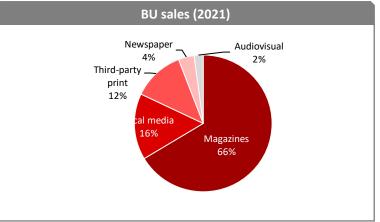
- (1) local weekly free newspapers in Flanders (Deze Week, De Zondag, Steps),
- (2) weekly news, business and women magazines in Belgium (Knack, Le Vif L'Express, Trends, Trends Tendance, Libelle/Femme d'Aujourd'hui and Flair and Feeling/Gael) and the Netherlands (EW, Beleggersbelangen, Knipmode, Formule 1, etc.),
- (3) internet platforms (Digilocal, Proxistore, own content websites) and
- (4) a 50% JV stake in Mediafin, Belgium's leading daily business newspapers (De Tijd and L'Echo) publisher and a 35% stake in Immovlan.

Combined group sales are almost entirely generated in Belgium and the Netherlands (c. 20% of group sales) through (1) Print Media Advertising, (2) Readers Market revenues (subscriptions and newsstand sales), (3) Third-Party Printing, (4) Internet advertising and related, (5) other sources of revenues (inc. Line Extensions) and (6) TV & Radio advertising revenues. The 50% stake in Mediafin is equity-accounted. The company acquired its women magazines in an asset deal with Sanoma in 2018, it bought-out Bayard Presse from a JV with magazine titles in the Netherlands and Germany in '21 and acquired NSM (ex-Sanoma) in the Netherlands at the end of '21 (closed in Q1 '22).







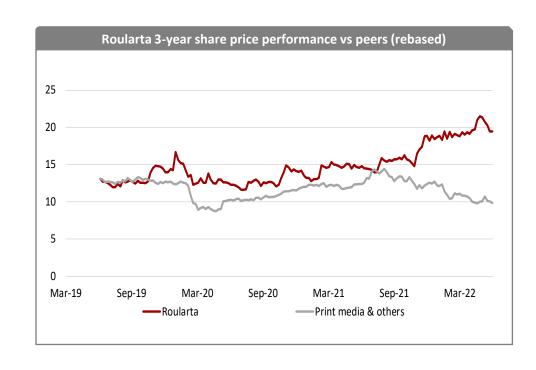


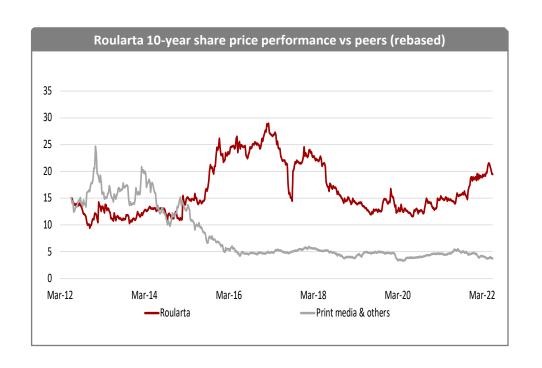




Share price performance

Positive momentum since 2H20 has brought the share price to a new 3-year high









Analyst Recommendations, Earnings Expectations

Consensus stabilizes after downgrading from Covid-19 lockdowns

Consensus view

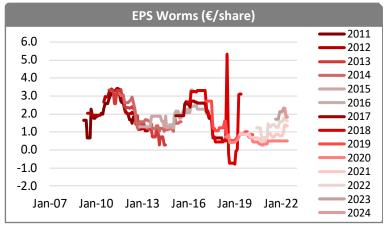
'22e consensus EPS estimates for Roularta fell q-o-q by 8% to EUR 1.63, despite publishing strong '21 results, but probably impacted by the macro headwinds on ad spend and consumer spending from the inflationary environment.

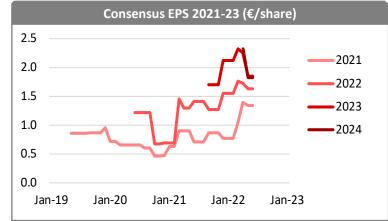
Consensus currently expects '23e earnings of EUR 1.85 per share (-21% q-o-q), vs. our forecast of EUR 1.99 (reflecting 17% earnings growth y-o-y). Momentum is strong and we expect it to continue to some extent as the company's strategy of focused growth and cost discipline is paying off. We are, nevertheless, also expecting gross margin pressure from rising paper and energy prices.

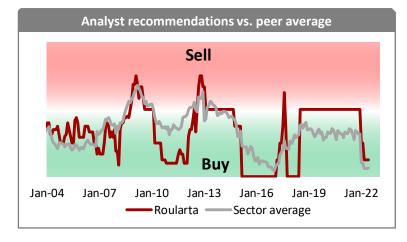
Our '24e EPS forecasts, with EUR 2.34 expected (+17% y-o-y and 28% above consensus).

Roularta's share price was up 3.2% in 2Q22, outperforming the broader market (-10.7% for the Euro Stoxx 600), as well as Print Media peers (-11.4% q-o-q) and Belgian SMCs (-2.7% q-o-q) which trended lower in the quarter. The share's 12 months low was EUR 13.80 (on 6 August '21), while its high during the year was EUR 21.50 (7 May '22).

Only one broker covers the stock according to Factset, KBC Securities (Overweight recommendation with EUR 20 target price). Kepler Cheuvreux, which initiated coverage in September 2018, is no longer listed on Factset as actively covering the stock and Degroof Petercam does not appear to have published anything recently, according to Factset.







	<u>2022e</u>	<u>2023e</u>	<u>2024e</u>
Sales	6.4	7.7	0.3
EBITDA	-7.6	-7.0	3.1
EBIT	21.1	12.9	10.2
EPS	4.2	7.9	28.0
DPS	0.0	0.0	0.0
Net cash	156.6	291.9	302.4





Sector benchmarking and valuation analysis

Benchmarking Print Media peers and listed Printing companies

Sector financial benchmarking

		Freefloat	Liquidity	Depr/	Capex/	N	D/EBITDA		EBITD	A margin (%	5)	EBIT	margin (%)		Net	margin (%)			ROE (%)		2022-2	24e CAGR (%)
	Company	(%) 2022	(daily,€m)	EBITDA	Sales	2022e	2023e	2024e	2022e	2023e	2024e	2022e	2023e	2024e	2022e	2023e	2024e	2022e	2023e	2024e	EPS	EBITDA	Sales
₫	Solocal	100	0.44	46%	8%	1.4	1.0	0.6	28.4	29.5	30.2	15.2	16.4	17.3	7.2	8.2	9.0					6.5	3.4
7	Mondadori	46	0.68	45%	2%	1.4	1.0	0.8	14.3	14.6	14.8	8.8	9.4	9.6	5.6	5.8	6.0	21.0	21.4	19.8	8.3	4.9	3.0
П	RCS	15	0.31	31%	2%	8.0	0.3	-0.3	14.5	14.5	14.6	8.7	8.7	8.8	6.2	6.2	5.9	13.7	13.0	12.4			
\geq	Vocento	50	0.06	45%	4%	0.2	-0.2	-0.6	10.4	11.4	13.2	4.6	5.6	7.6	3.5	2.9	5.3	5.5	4.9		27.6	15.0	2.1
•	Sanoma	38	0.77	58%	3%	2.0	1.7	1.7	27.9	29.0	29.5	12.0	13.5	14.0	7.9	9.4	9.7		19.3	19.2	10.8	6.6	3.8
Z	Wilmington	83	0.16	103%	3%	-0.5	-0.9	-1.1	22.8	23.4	23.7	17.8	17.9	18.6	13.3	13.6	13.6		34.4	30.5	4.8	6.2	4.1
~	PRINT MEDIA AVERAGE	55	0.40	55%	4%	0.9	0.5	0.2	19.7	20.4	21.0	11.2	11.9	12.6	7.3	7.7	8.3	13.4	18.6	20.5	12.9	7.8	3.3
•	PRINT MEDIA MEDIAN	48	0.38	45%	3%	1.1	0.7	0.2	18.6	19.0	19.3	10.4	11.5	11.8	6.7	7.2	7.5	13.7	19.3	19.5	9.5	6.5	3.4
	Roularta (consolidated)	15	0.05	51%	3%	-3.2	-3.7	-3.9	9.2	9.7	10.7	4.5	5.1	6.1	5.8	6.5	7.4	9.7	12.1	13.3	17.3	11.8	3.9
	% prem./(disc.) vs median	-69	-87.9	12.8	-14.4	-389.9	-652.7	-2,661.1	-50.4	-48.9	-44.5	-56.7	-55.3	-48.2	-13.4	-10.6	-1.2	-29.5	-37.5	-31.7	81.9	81.5	16.1

Source: Merodis, Factset

Sector valuation

			Price	MCap		P/E		ĺ	V/Sales		E\	//EBITDA			EV/EBIT			P/B			DYield	
	Company	Country	(local)	(local m)	2022e	2023e	2024e	2022e	2023e	2024e	2022e	2023e	2024e	2022e	2023e	2024e	2022e	2023e	2024e	2022e	2023e	2024e
₫	Solocal	FRANCE	0.96	126	4.1	3.5	3.1	0.7	0.6	0.5	2.5	2.0	1.5	4.6	3.6	2.7				0.0	0.0	0.0
7	Mondadori	ITALY	1.71	445	9.2	8.0	7.8	0.7	0.6	0.6	5.0	4.3	4.0	8.1	6.7	6.2	1.8	1.6	1.5	5.7	6.3	6.5
п	RCS	ITALY	0.64	329	6.4	6.4	6.4	0.5	0.4	0.3	3.6	3.0	2.4	5.9	5.1	3.9	0.8	0.8	0.8	9.4	9.4	9.4
≥	Vocento	SPAIN	0.68	82	7.4	8.4	4.6	0.3	0.2	0.2	2.6	2.0	1.2	6.0	4.1	2.2	0.4	0.4		7.3	6.6	9.4
\vdash	Sanoma	FINLAND	13.30	2,175	17.7	15.0	14.4	2.2	2.1	2.0	8.0	7.1	6.9	18.6	15.2	14.6	3.0	2.8	2.7	4.2	4.4	4.5
Z	Wilmington	UNITED KINGDOM	2.30	201	1257%	12.1	11.4	1.6	1.4	1.3	6.9	6.2	5.4	8.8	8.1	6.9	4.6	3.8	3.2	3.0	3.2	3.3
~	PRINT MEDIA AVERAGE				9.5	8.9	7.9	1.0	0.9	0.8	4.8	4.1	3.6	8.7	7.1	6.1	2.1	1.9	2.0	4.9	5.0	5.5
Δ.	PRINT MEDIA MEDIAN				8.3	8.2	7.1	0.7	0.6	0.5	4.3	3.7	3.2	7.0	5.9	5.1	1.8	1.6	2.1	4.9	5.4	5.5
	Roularta (consolidated)	BELGIUM	19.45	256	11.5	9.8	8.3	0.3	0.2	0.1	3.3	2.2	1.3	6.7	4.2	2.4	1.3	1.3	1.2	5.1	5.1	5.1
	% prem./(disc.) vs median				38.2	19.1	17.6	-57.0	-65.0	-72.6	-23.1	-40.2	-57.8	-4.0	-29.1	-53.3	-27.4	-22.4	-43.7	3.9	-4.1	-6.8





P/E valuation relative to the sector

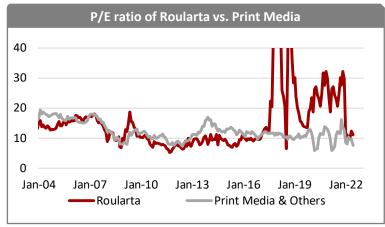
A recent normalisation driven by regained profitability momentum

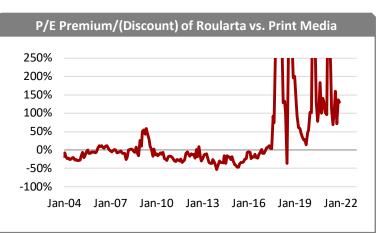
Valuation

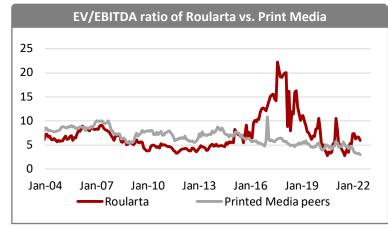
On consensus EPS estimates, Roularta shares trade at a P/E 12M forward of 11.2x, which is a premium to Print Media peers in Europe (currently at a median of 7.6x, down sharply from 10.3x in March). Importantly, the volatility was historically due to profitability at Roularta which was negatively impacted by weak market conditions in the ad space for Roularta's core activity. The company's focus on subscriber revenues and reduced exposure to ad spend have alleviated earnings volatility.

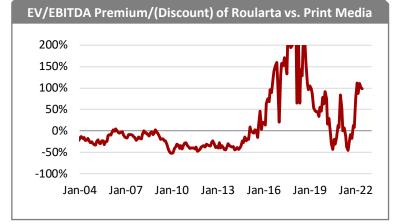
As a reminder, Roularta disposed of its stake in Medialaan in '18, which means Roularta is now a Print Media pure play compared to the past when TV broadcasting (through Medialaan) was the main profit contributor and the key value driver of the stock (in '16, 73% of Roularta's EBIT and 80% of its EPS was generated by Medialaan). The rerating compared to the Print Media sector is driven entirely by the share price performance since October '17 as well as the sharp cut in Roularta's earnings estimates due to launching costs in digital initiatives such as Storesquare (discontinued as from '19).

As disclosed in the first paragraph, the Print Media sector is valued at 7.6x P/E 12M forward (from 11x in June '21) and at 3.0x EV/EBITDA 12M forward (down from 5.7 y-o-y), which compares to a 18-year average of 12.4x and 6.8x respectively. The historical valuation range for the sector is 5.9x-19.4x (P/E) and 3.0x-10.9x (EV/EBITDA), which suggest that the sector remains close or at the low-end of its historical range.













Fair value estimate

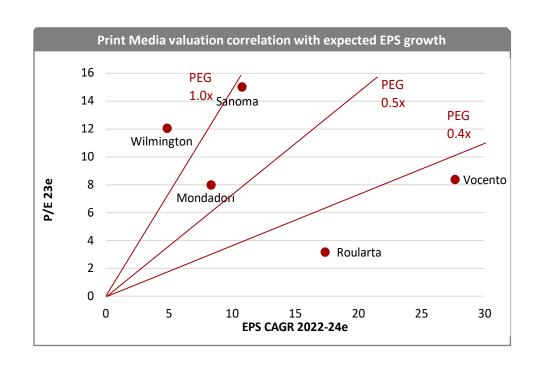
Reflecting the Medialaan disposal, Mediafin acquisition, Sanoma acquisition and Bayard buyout...

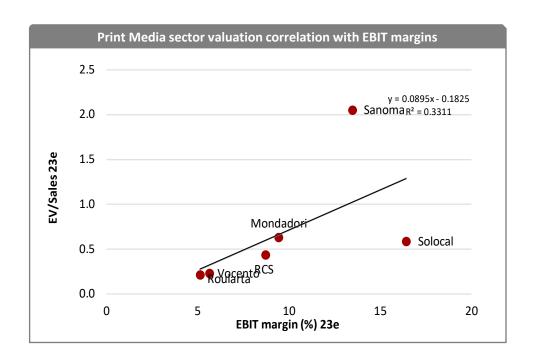
		Roula	rta updated	sum-of-the-pa	rts				
(EURm)	Ownership (%)	Adjusted EBIT 23e	Discount to peers (%)	EV/EBIT multiple 23e	Net debt 23e	Value	Equity value/sh.	Value split	Value w/o discount
RMG	100%	19.0	0.0	7.1		135.5	17.4	82%	135.5
Group enterprise value						<u>135.5</u>			<u>135.5</u>
- Net Financial Debt/(cash) (21)						101.0			101.0
- Other liabilities (21)						-12.4			-12.4
+ NPV tax asset (balance sheet)						5.2			5.2
+ Equity value of Mediafin stake	50%					43.5	3.3	16%	43.5
+ Immovlan stake	35%					7.5	0.6	3%	7.5
= Estimated market value of equity						<u>280.3</u>			280.3
Total share outstanding (m)						13.1			13.1
Equity value per share						21.3			21.3





Valuation indicators









Sales growth expectations

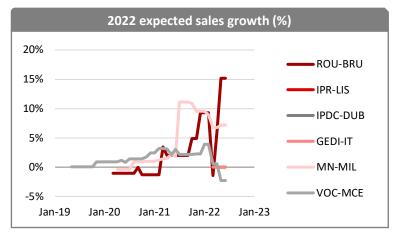
Impacted by cyclical and structural effects

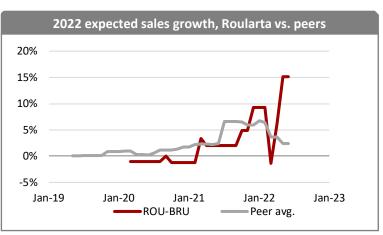
Expected Sales Growth

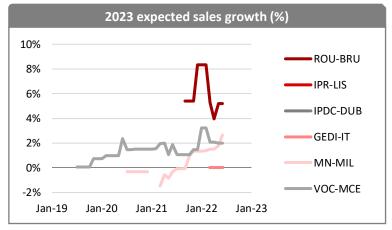
At the end of June, consensus expectations for '22 Print Media sales growth stood at +2.4% (down q-o-q from +3.7%) and vs. -1.3% at the start of 2020, reflecting the impact of the Covid-19 rebound. We expect Roularta sales to grow by 15% in FY22e with organic growth of c. 1%.

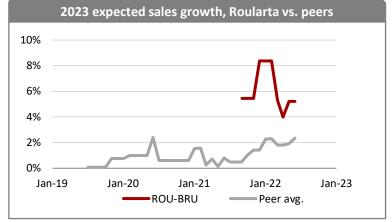
Roularta has engaged in a number of acquisitions and disposals over the past 4 years, leading to a repositioning of the company towards more focus on magazines and derived subscription revenues as well as printing in Belgium and in neighbouring countries. These transactions impede, however, on the comparability of the accounts from one year to another. The underlying trend, however, is positive in terms of focus and profitability.

In addition to the Covid-19 crisis which is affecting the world economy, the media sector is suffering from the structural impact of online media gaining market share over traditional Printed Media and TV in terms of advertising revenues. This is driven by changes in viewership, which is moving from the traditional media to online.













EBITDA growth and margin expectations

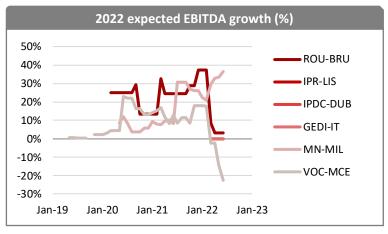
Advertising revenue pressure continues to hurt margins

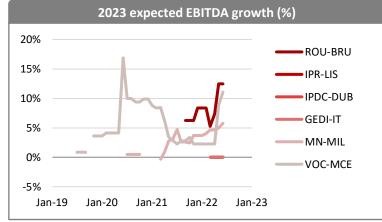
EBITDA expectations

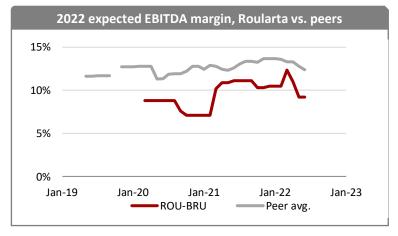
At the end of June, expected consensus EBITDA growth for '22e at Roularta lies at +3.2% (from +8.5% previously expected), compared to the peer average of +7.0% (from +13.7% previously expected). EBITDA margin expectations remain below the peer average for '22.

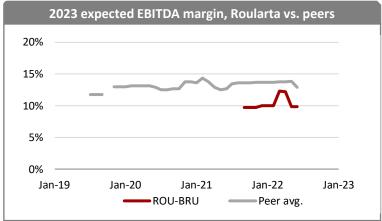
Note that consensus changes to EBIT or EBITDA at Roularta are not interpretable in a straightforward manner. In Roularta's case, its reported EBITDA margin (as reflected by Factset consensus) is positively influenced by the IFRS 11 treatment of its 50% stake in Mediafin (from March '18), whereby 50% of the net profit is accounted for in Roularta's EBITDA and EBIT, but where its sales are not accounted for in its top-line. Merodis estimates exclude equity accounted results from the EBITDA and EBIT lines, but other analysts may treat these figures differently, or they may have recently changed their view on them.

The transactions impact IFRS EBITDA and EBIT as the Mediafin net contribution is added as from March '18. Sanoma's contribution is included in the consolidation scope from July '18, as reflected in our forecasts. Finally, we have added the Bayard JV as being fully consolidated since April '21 with the buyout transaction (and ensuing 100% ownership). We have also added the contribution of the NSM acquisition as from Q1 '22, with an expected accretive impact thanks to the (estimated) reasonable price paid (MERe 4x EBITDA) and NSM's high margins (11.6% EBITDA margin vs Roularta's 10.2% in '21).













Consensus payout expectations

Stable dividend outlook backed by a strong balance sheet

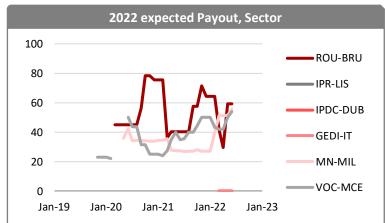
Dividend payout

Roularta announced a dividend of EUR 1 per share, the same as last year. The amount is as expected although it reflects a high payout (73%) and implies a high dividend yield (5.1%).

Roularta's targeted pay-out ratio is 30%, which is in line with its average payout ratio prior to the acquisition in France of c. 32% ('02-06) and broadly in line with the Sector average.

Consensus now expects Roularta to pay out a dividend of EUR 1/share in '22e (vs. EUR 0.5/share previously expected), in line with MERe and the company's guidance.

Going forward, we believe that a EUR 1/share dividend in the next years is entirely sustainable given the EUR 101m net cash position reported in '21. This excludes treasury shares worth a total of EUR 24m, which could either be cancelled (ie. considered as a form of payout), placed in the market in case of appetite (ie. turned back into cash with the added beneficial impact of increasing freefloat/liquidity) or used as M&A currency (although we do not expect any major/disrupting acquisitions in the future). Recent communication suggests a current focus on improving liquidity.



2022 expected payout, Roularta vs. Peers

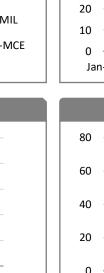
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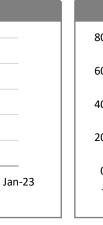
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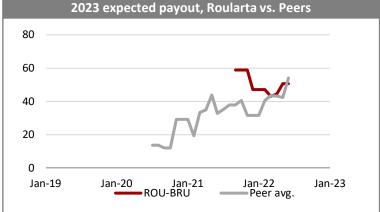
Jan-19

Jan-20









Source: Merodis, Factset



Jan-21

ROU-BRU

Jan-22

Peer avg.



Leverage expectations

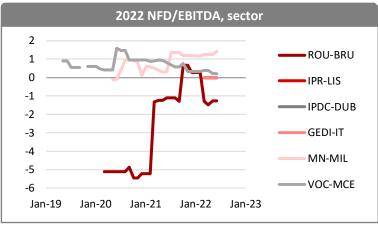
No longer an issue post the Medialaan disposal

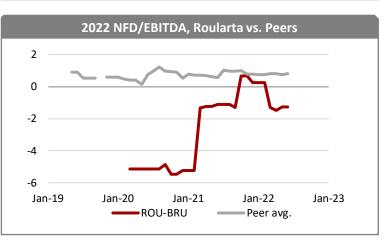
Net-debt-to-EBITDA

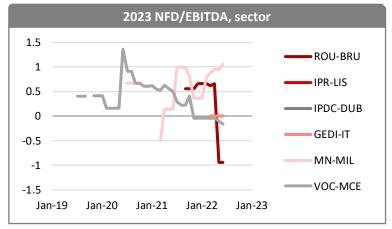
The level of expected financial leverage in the Media Sector was high in '11 and '12 and again in '14 (where it exceeded 2.2x Net debt over EBITDA), but trended down since then, before moving back up with, on average, a ratio of 2x. Roularta's ratio has exceeded 2x only during '14 but has reached a net cash position of €101m at the end of '21, following the transactions (Medialaan disposal and the acquisitions of Mediafin and Sanoma's women magazine titles) as well as the special €5/share dividend payout to shareholders in '18.

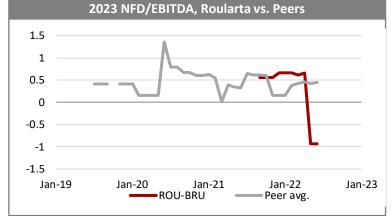
As a reminder, Roularta has paid back its €100m bond in '18 and benefited from the first full-year impact in '19. The company had a covenant threshold of 3.5x net debt over EBITDA based on annual EBITDA including the company's share of Mediafin's and Bayard's net profit.

Going forward, this has become a non-issue given our forecast of a net cash position of €105m at the end of '22e. However, we are well above consensus which stands, according to Factset, at a net cash position of EUR 40m.





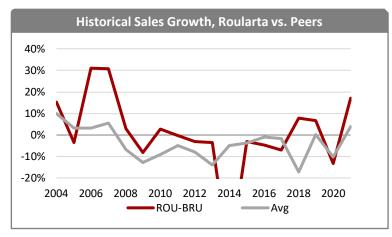


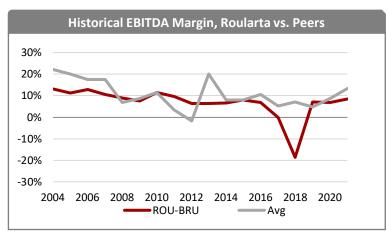


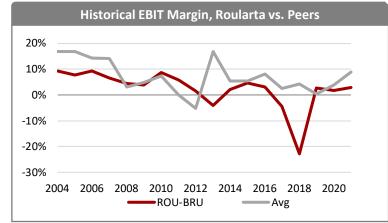


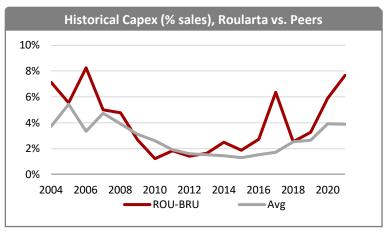


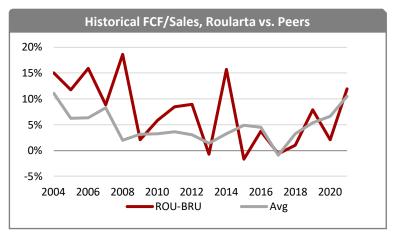
Historical P&L, CF and Balance Sheet Performance

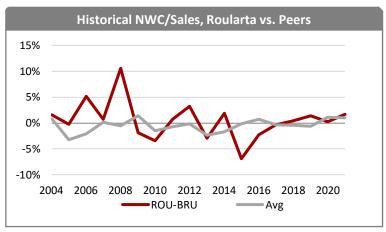










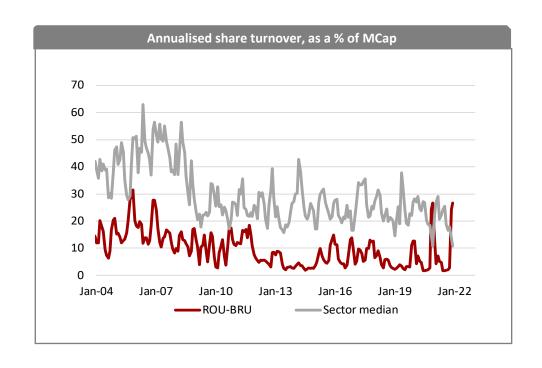


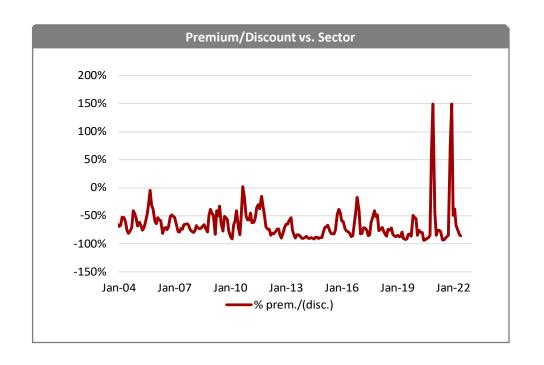




Share liquidity

Well-below peers









Merodis Equity Research

Financial tear sheet

Free-float MCap (€m): 108																		
																	CAGR	CAG
Consolidated P&L (€m)	2009	2010	2011	2012	2013	2014	1 2015	2016	2017	2018	2019	2020	2021	2022e	022e 2023e 2024e	2024e	09-21	22-24
Sales	707	712	731	712	677	300	292	279	258	278	298	259	304	351	371	379	-6.8	3.6
AUTIA	52	00	70	75	72	00	01		,	o	7,	17	21	23	36	7	7	,

	2009	2010	2011	2012	, 2013	7 714	015 2	016	, 410	810	, 6100	0200	201 20	72 976	730 20	02 46	AGR 9-21 2	CAGR
Sales	707	712	731		677		292	279	258		298	259	304	351	371		9.9	3.9
EBITDA	53	82	70		45		18	16			21	17	31	32	36		4.4	11.8
EBIT Pretax profit	10 17	57	36		-5. -5.			۰			∞ Ի	4 4	ത «	16	19		-1.5	20.8
Net profit	4	31	15		-58			21	-11		, 11	9	17	20	24		a e	17.3
Cash Flow (€m)	2009	2010	2011		2013 2						2019 2	2020	021 20)22e 2()23e 2(_	9-21 2	2-24e
wcr	-10	-19	9 4		-16						1	1	10 2	32 12	ვ ∞		r: eu	-64.9
Gros Op CF	26	28	99		5						16	18	41	44	4 0		8. 6	-2.7
Capex FCF	Q 89	24	o 46		ب أ						- 12	-I5	27	9- 6E	နာ ဇ္ဇ		L.2 na	0.0 -2.6
Net disp./(acq.)	57	6	н		П						φ	Ţ	ņ	-23	0		na	na
Dividends paid	، ٥	0 0	ې م		0 0						φο	-11	-12	-12	-15		e c	0.0
Cybrity issue Others	-12	0	-16	-19	2 0			o m			o m	7 ?	o m	0	0	0	na L	n a
Net Debt (incr.)/decr.	39	12	22	- 1	-7			- 1	- 1		0	-10	15	4	27	- 1	-7.6	146.1
Balance Sheet (€m)	2009	2010	2011		2013 2						2019 7	2020	021 20)22e 2(-50)23e 2(-68		9-21 2	2-24e 8 1
Capital Employed	584	602	581		511						148	148	159	120	103		10.3	-11.7
Discontinued Assets	0 ;	۰:	0 ;		0 ;						7 5	m t	2 5	0;	0 ;		na	na
Cash & Equivalent Gree Debt	198	155	35		51						101	91	107	111	138		3.4	21.2
God State Control of the Control of	312	345	351		287						228	223	230	193	203	218	-2.5	6.5
Growth (%)	2009	2010	2011		2013 2						2019 2	2020	021 20)22e 20)23e 2(
Sales	-10	- 5	С ц		ሳ ላ						151	-13	17	15	۶ 1	7 2		
EBIT	-23	131	-32		e c						na	47	-31	481	1 8	52		
Net profit	na	na	-50		na						-86	-45	177	23	17	17		
FCF	na	na G	95		na						-57	-68	567	45	; ۲	φ		
NWC Capital Employed	07 e	4 و د	ξ. 4		- 48 - 7-						≓ ←	7 7	/7	25 -24	- 14 -	-10		
Shareholder Equity	7	11	7		-17						7	- 7	'n	-16		7		
Financial Ratios	2009	2010	2011		2013 2						2019 2	2020	02.1 20)22e 20	7	024e		
Gross margin (%) FRITDA margin (%)	۰ «	% 2	9 6		و بو						5 ۲	87	84	81		% =		
EBIT margin (%)	9 4	9	9		4						· m	, 7	2 4	, rv		9		
Net margin (%)	7 ;	4	7		ቀ ;						4	7	2	9		7		
Opex/Sales (%) Depreciation/Sales (%)	92	88 ~	91		φ 4 κ.						93	94 7	91	90		86 ru		
Depreciation/EBITDA (%)	45	22	22		41						64	74	54	51		43		
Tax rate (%)	-84	37	43		φ, -						φα	0 4	45	0 6		0 1		
Capex/sales (%) FCF/Sales (%)	იქ	- K	о Ф		- -						o 4	۶ م	0 0	11 11		7 01		
WCR/Sales (%)	ᅻ	ų	Η.		-7						-5	0	ĸ	3		0		
WC/Sales (%) Canital Employed/Sales (%)	φ &	ώ K	6. 6.		4 K						-12	-14	-16 52	-17		-18 7.		
Gearing (%)	33	31	25		56						-45	38,	42	-51		8		
Net Debt/EBITDA (x)	2.4	1.4	1.3		1.8						-4.7	6.4	ن. د. ر	-3.2		-3.9		
ROCE post-tax (%) ROE (%)	υĻ	0 0	s 4	- -	-18		37	10 ×	ψ'n		2 2	nn	2 7	10	17	13		
Dividend Payout (%)	0	22	30	- 1	0					- 1		- 1	- 1	- 1	- 1	43		
Valuation Market Capitalisation (£m)	2009	2010 248	2011	2012	2013 2 155	`	2015 2	_	-	-		-	~	022e 20 256	7	024e ('	22-24e 0.0
+ Net Financial Debt (€)	127	111	83		76											-157		22.3
+ Restated Min. + others (€m)	15	17	16		32											12		0.0
- Associates & IIIV. (€III) = Enterprise Value (€m)	316	365	369		253											8 23	-14.1	-28.4
(gr. sha					0											7		
EV/Sales (x) EV/FBITDA (x)					0.4											1.0		
EV/EBIT (x)		6.4			-5.1				-27.7							2.4		•
EV/FCF (x)					25.0											1.5		
EV/Capital Employed (x) P/E (x)					-2.7											0 8 9 9		•
P/BVPS (x)					0.5											1.2		•
FCF yield (%) Por charo data				-	-6.5			-	-	_		_	-		100	14.3	9.71 7	246
# of shares			ı``		3.14 1		· ` `						۷	М	4	3.14	0.0	0.0
# of avg sh. (FD, ex-treas.) Share price	13.43	13.42	13.21	13.18 1	13.05 1	12.97 1	13.07 1.	13.03 1	13.03 1	13.03 1	13.04 1	12.07	12.01 1	12.01 1	12.01 1	12.01	6.0 7.	0.0
EPS																2.34	na	17.3
EPS FD	-0.31		1.17	. 61.0-	- 4.44			1.65		6.14						2.34	na L	17.3
BVF3 DPS																1.00	na	0.0
Source: Company data, Merodis Equity Research																		•



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